The University of British Columbia
Board of Governors

Policy No.: AP5

Long Title:
Appointment of Deans and Principals (Joint Board and Senate Policy)

Short Title:
Deans/Principals Appointment Policy

Background & Purposes:

Section 27(2)(f) of the University Act, R.S.B.C. 1996 c. 468 empowers the Board of Governors, with the approval of the UBC Okanagan Senate and the UBC Vancouver Senate, to establish procedures for the recommendation and selection of candidates for Deans and Principals.

1. Governing Principles

1.1 Purpose: This Policy is intended to:

1.1.1 comply with section 27(2)(f) of the University Act, R.S.B.C. 1996 c. 468 and, with the approval of the UBC Okanagan Senate and the UBC Vancouver Senate, to establish procedures for the selection and recommendation of candidates for Deans and Principals; and

1.2 Method: To succeed in this purpose this Policy:

1.2.1 must be approved by the UBC Okanagan Senate, the UBC Vancouver Senate, and the Board of Governors, and not be amended without the same approvals; and

1.2.2 will describe the creation of committees advising the President on recruitment and selection of Deans and Principals, before the President makes a recommendation to the Board of Governors.

2. Definitions and Interpretation Rules: A schedule to this Policy establishes the definitions of terms used in this Policy and any unique rules of interpretation that apply to this Policy.

3. Scope

3.1 General:

3.1.1 This Policy applies to all appointments of Deans and Principals.
3.1.2 The President shall provide advice and recommendations to the Board of Governors on the selection of Deans and Principals.

3.1.3 Advisory Committees are to be established at the call of the President to consider candidates for an appointment as a Dean or Principal and to advise the President on recommendations to the Board of Governors.

3.2 Exclusions: This Policy does not apply to appointments for positions other than Deans or Principals.

4. Advisory Committees

4.1 President Convenes: For the selection of candidates for Deans or Principals the President shall convene an Advisory Committee to consider and advise the President on the candidates before the President makes a recommendation to the Board of Governors (“Advisory Committee”).

5. Deans

5.1 For the selection of the Dean of a UBC Okanagan Faculty or the Dean of a UBC Vancouver Faculty, the President will convene an Advisory Committee with the following membership:

| For the selection of a Dean of a UBC Okanagan Faculty or a UBC Vancouver Faculty |
|----------------------------------|-----------------|-----------------|-----------------|
| Position                        | #   | Source/Composition | Appointed by   |
| Chair                           | 1   | Either the Provost and Vice President Academic (UBC Vancouver) or the Vice President, Academic and Research (UBC Okanagan), as applicable | Ex Officio (See “Chair Designation”) |
| Secretary                       | *   | A member of the administrative staff of the Chair *(non-voting and not counted in quorum) | Chair |
| Members                         | 4   | Faculty members elected by and from the faculty members whose primary appointment is in the Faculty concerned | Election |
| Members                         | 4   | Persons            | President      |
| Members                         | 1   | Undergraduate student elected by and from the undergraduate students registered in the Faculty concerned | Election |
| Members                         | 1   | Graduate student elected by and from the graduate students associated with the Faculty concerned | Election |
| Additional Members              | N/A | Such other person(s) as the President may choose to appoint | President |
| Additional Members              | N/A | One faculty member elected by and from the faculty members whose primary appointment is in the Faculty concerned for each Additional Member appointed by the President | Election |
| Additional Members              | N/A | One undergraduate student elected by and from the undergraduate students registered in the Faculty for every four Additional Members appointed by the President | Election |
| Additional Members              | N/A | One graduate student elected by and from the graduate students associated with the Faculty for every four Additional Members appointed by the President | Election |
5.2 For the selection of the Dean of a Dual-Campus Faculty, the President will convene an Advisory Committee with membership that is generally consistent in balance as that set out for the Advisory Committees for the selection of Deans of UBC Okanagan Faculties and UBC Vancouver Faculties, but the President will also consider balance between the UBC Okanagan Division of the Dual-Campus Faculty and the UBC Vancouver Division of the Dual-Campus Faculty. The President will normally consult with both the Provost and Vice President Academic (UBC Vancouver), and the Vice President, Academic and Research (UBC Okanagan), as appropriate. Without limiting the discretion of the President, the composition of an Advisory Committee for the selection of a Dean of the Faculty of Applied Science (which became a Dual-Campus Faculty effective as at July 1, 2005) could be as follows:

<table>
<thead>
<tr>
<th>Position</th>
<th>#</th>
<th>Source/Composition</th>
<th>Appointed by:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Co-Chairs</td>
<td>2</td>
<td>The Provost and Vice President Academic (UBC Vancouver) and the Vice President, Academic and Research (UBC Okanagan)</td>
<td>Ex Officio</td>
</tr>
<tr>
<td>Secretary</td>
<td>*</td>
<td>A member of the administrative staff of one of the Co-Chairs, selected by mutual agreement between the Co-Chairs *(non-voting and not counted in quorum)</td>
<td>Co-Chairs</td>
</tr>
<tr>
<td>Members</td>
<td>4</td>
<td>Faculty members elected by and from the faculty members whose primary appointment is in the UBC Vancouver Division of the Faculty of Applied Science</td>
<td>Election</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>Faculty member elected by and from the faculty members whose primary appointment is in the UBC Okanagan Division of the Faculty of Applied Science</td>
<td>Election</td>
</tr>
<tr>
<td>Persons</td>
<td>5</td>
<td></td>
<td>President</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>Undergraduate student elected by and from the undergraduate students registered in the UBC Vancouver Division of the Faculty of Applied Science</td>
<td>Election</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>Undergraduate student elected by and from the undergraduate students registered in the UBC Okanagan Division of the Faculty of Applied Science</td>
<td>Election</td>
</tr>
<tr>
<td></td>
<td>1</td>
<td>Graduate student elected by and from the graduate students associated with the Faculty of Applied Science</td>
<td>Election</td>
</tr>
<tr>
<td>Additional Members</td>
<td>N/A</td>
<td>Such other person(s) as the President may choose to appoint</td>
<td>President</td>
</tr>
<tr>
<td></td>
<td>N/A</td>
<td>One faculty member elected by and from the faculty members whose primary appointment is in the Faculty of Applied Science for each Additional Member appointed by the President</td>
<td>Election</td>
</tr>
<tr>
<td></td>
<td>N/A</td>
<td>One eligible student elected by and from the eligible students for every four Additional Members appointed by the President (where the eligible students are comprised of the undergraduate students who are registered in the Faculty of Applied Science and the graduate students who are associated with the Faculty of Applied Science)</td>
<td>Election</td>
</tr>
</tbody>
</table>
5.3 **Chair Designation:** The Chair of the *Advisory Committee* shall be:

5.3.1 the Provost and Vice President Academic (UBC Vancouver) if the Faculty for which the *Dean* is being selected is a *UBC Vancouver Faculty*;

5.3.2 the Vice President, Academic and Research (UBC Okanagan) if the Faculty for which the *Dean* is being selected is a *UBC Okanagan Faculty*; or

5.3.3 the Provost and Vice President Academic (UBC Vancouver) and the Vice President, Academic and Research (UBC Okanagan), acting jointly as Co-Chairs if the Faculty for which the Dean is being selected is a *Dual-Campus Faculty*.

5.4 **Student Member Elections:** For student members, the nominations and the elections are to be conducted in accordance with procedures satisfactory to the Registrar. The Registrar may authorize a student society to conduct the nominations and/or elections processes on his or her behalf.

5.5 **Appointment Term:** A *Dean* may be appointed for up to 5 years per term.

6. **Principals**

6.1 **Principal of the College of Health Disciplines:** For the selection of the *Principal* of the College of Health Disciplines, the President will convene an *Advisory Committee* with the following membership:

<table>
<thead>
<tr>
<th>Position</th>
<th>Source/Composition</th>
<th>Appointed by:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chair</td>
<td>Provost and Vice President Academic (UBC Vancouver)</td>
<td>Ex Officio</td>
</tr>
<tr>
<td>Secretary</td>
<td>A member of the administrative staff of the Provost and Vice President Academic (UBC Vancouver) * (non-voting and not counted in quorum)</td>
<td>Chair</td>
</tr>
<tr>
<td>Members</td>
<td>Faculty members elected by and from the Council of the College of Health Disciplines</td>
<td>Election</td>
</tr>
<tr>
<td></td>
<td>Faculty members teaching in the College of Health Disciplines</td>
<td>President</td>
</tr>
<tr>
<td></td>
<td>Student selected by the Council of the College of Health Disciplines</td>
<td>Council of College of Health Disciplines</td>
</tr>
<tr>
<td>Additional Members</td>
<td>Such other person(s) as the President may choose to appoint</td>
<td>President</td>
</tr>
<tr>
<td></td>
<td>One faculty member elected by and from the faculty members on the Council of the College of Health Disciplines for each Additional Member appointed by the President</td>
<td>Election</td>
</tr>
</tbody>
</table>
N/A One student selected by the Council of the College of Health Disciplines for every four Additional Members appointed by the President  

6.1.1 **Appointment Term:** The Principal of the College of Health Disciplines may be appointed for up to 5 years per term.

7. **Replacement of Advisory Committee Members**

7.1 **Vacancy or Inability to Participate:** If a member of an Advisory Committee becomes unwilling or unable to serve as a member of the Advisory Committee before it has completed its work the President may appoint a replacement member in his/her discretion. While the replacement member may be any person whose participation is expected to contribute significantly to the Advisory Committee’s activities, the usual practice is for the President to replace a member from a stakeholder group with a person from that group. If the President does not appoint a replacement member, the Advisory Committee may complete its work notwithstanding the vacancy.

7.2 **Student Status:** If a student member of an Advisory Committee ceases to be a student at the University but remains willing and able to continue to serve as a member of the Advisory Committee, the President may permit the student to continue to serve or may appoint a replacement student member at his or her discretion. Any such replacement student must meet the same eligibility requirements as the student who is being replaced. For example, if the student being replaced is a graduate student elected by and from the graduate students associated with a specific Faculty, the replacement student will be appointed from the graduate students associated with that Faculty.

8. **Customary Practices:** In making appointments to an Advisory Committee, including replacement appointments under Section 7, the President will consider gender balance. The President will normally also consult with representative stakeholder groups and the Chair of the Nominating Committee of the UBC Okanagan Senate or the Chair of the Nominating Committee of the UBC Vancouver Senate, as appropriate.

9. **Procedures Not to Conflict:** Provided that they are not in conflict with this Policy, the Procedures associated with this Policy may be created and amended in the same way as the Procedures associated with any other Policy passed by the Board of Governors.
Schedule to Deans/Principals Appointment Policy

Definitions and Other Interpretation Rules

1. Definitions

In the Deans/Principals Appointment Policy, the following terms have the meaning defined below, and shall have the same meaning in any Procedures associated with that Policy:

a. “Advisory Committee” means an advisory committee to the President as defined in section 4.1.

b. “Deans” means:
   1. the Deans of UBC Okanagan Faculties;
   2. the Deans of UBC Vancouver Faculties; and
   3. the Deans of Dual-Campus Faculties.

c. “Dual-Campus Faculty” has the same meaning attributed to it in resolutions passed by the Board of Governors on June 3, 2005. [Note: As at July 1, 2005, the sole Dual-Campus Faculty was the Faculty of Applied Science.]

d. “Principals” means the Principal of the College of Health Disciplines.

e. “Responsible Executive” means:
   1. individual(s) assigned by the President, from time to time, to be responsible for this Policy and any associated Procedures; and
   2. any sub-delegate of that assigned responsible individual(s) except to the extent that the power to delegate is specifically excluded in this Policy or in the appointment by the President.

f. “UBC Okanagan Division” has the same meaning attributed to it in resolutions passed by the Board of Governors on June 3, 2005.

g. “UBC Okanagan Faculty” has the same meaning attributed to the term “Faculty of UBC Okanagan” in resolutions passed by the Board of Governors on June 3, 2005. [Note: As at July 1, 2005, the UBC Okanagan Faculties were the Faculty of Arts and Sciences, the Faculty of Creative and Critical Studies, the Faculty of Education, the Faculty of Health and Social Development, and the Faculty of Management.]

h. “UBC Vancouver Division” has the same meaning attributed to it in resolutions passed by the Board of Governors on June 3, 2005.

i. “UBC Vancouver Faculty” has the same meaning attributed to the term “Faculty of UBC Vancouver” in resolutions passed by the Board of Governors on June 3, 2005. [Note: As at July 1, 2005, the UBC Vancouver Faculties were the Faculty of Arts, the Faculty of Commerce and Business Administration (now known as the Sauder School of Business), the Faculty of Dentistry, the Faculty of Education, the Faculty of Forestry, the Faculty of Graduate Studies, the Faculty of Land and Food Systems, the Faculty of Law, the Faculty of Medicine, the Faculty of Pharmaceutical Sciences, and the Faculty of Science].
Pursuant to the Regulatory Framework Policy the President may approve Procedures or the amendment or repeal of Procedures. Such approvals must be reported at the next meeting of the UBC Board of Governors or as soon thereafter as practicable.

Capitalized terms used in these Procedures that are not otherwise defined herein shall have the meanings given to such terms in the accompanying Policy, being the Deans/Principals Appointment Policy.

Pursuant to the Deans/Principals Appointment Policy, the President may delegate certain power to amend schedules.

1. Responsible Executive

1.1 Appointment: The individuals assigned by the President to be responsible for the Deans/Principals Appointment Policy and these associated Procedures are the Provost and Vice President Academic (UBC Vancouver) and the Vice President, Academic and Research (UBC Okanagan).

1.2 Sub-Delegation: The Responsible Executives are not limited in sub-delegation of the duties hereunder but remain responsible for oversight and answerable to the President.

2. Remuneration: The form and amount of remuneration of a Dean or Principal must be established and documented in writing at or before the effective date of the appointment.

3. Administrative Leaves

3.1 As part of the terms of an appointment, a Dean or a Principal may be granted an administrative leave, to be taken at the conclusion of the appointment, provided however that any such grant of administrative leave as well as any remuneration and/or benefits to be received by the Dean or Principal during any such administrative leave must be documented in writing at or before the effective date of the appointment.

3.2 Time on administrative leave will not be included in years of service for the purpose of calculating study leave. Any deviations from the provisions of these Procedures dealing with administrative leave may only be made with the written approval of the President.
EXPLANATORY NOTES REGARDING THE
DEANS/PRINCIPALS APPOINTMENT POLICY AND ASSOCIATED PROCEDURES

Issued July 2019 by the Office of the University Counsel

The OUC has prepared these Explanatory Notes to provide context and background regarding the Deans/Principals Appointment Policy. These Explanatory Notes do not replace or supersede the content of the Deans/Principals Appointment Policy and its Procedures.

Policy Long Title: Appointment of Deans and Principals (Joint Board and Senate Policy)

Policy Short Title: Deans/Principals Appointment Policy

Policy Number: AP5

Responsible Executive: Provost and Vice President Academic (UBC Vancouver)
Deputy Vice-Chancellor and Principal, Okanagan Campus

Responsible Board Committee: Employee Relations Committee

Related Policies: N/A

Who Should Read This Policy: Generally:
• Deans
• Principals

Specifically:
• Responsible Executives
• Members of Advisory Committees

History:
• The Deans/Principals Appointment Policy was first approved by the Board of Governors in March 1990;
• The Deans/Principals Appointment Policy was revised in September 2013;
• The Deans/Principals Appointment Policy was updated in July 2019 to reflect a new policy identification system; it is currently identified as the Deans/Principals Appointment Policy, its long title is Appointment of Deans and Principals (Joint Board and Senate Policy), and its number is AP5. The previous identification number for this policy was #21.

Related Legislation: University Act R.S.B.C. 1996, c.468